

Kevin McPeak CISSP ITILv3

 @kevin_mcpeak

 [linkedin.com/in/kevinmcpeak](https://www.linkedin.com/in/kevinmcpeak)



ISSA
Information Systems Security Association



Managing Your Supply Chain Security:

Understanding Supply Chain Security Risks

Preventing Second Hand or Counterfeit Device Components

Agenda

- Overview of Presentation Goals: Stimulate Thought and Define Areas for Further Research
- Defining Supply Chain Resiliency, Security, Agility & Sustainability
- Developing and Maturing your Supply Chain Security Program
- Emerging Topic: Using Blockchain Security in your Supply Chain
- Emerging Topic: Leveraging the Power of a Software Bill of Materials (SBoM)
- Emerging Topic: Understanding the Google SLSA (pronounced “salsa”) Model
- Technical Supply Chain Security Concerns via Examples: Automotive Software (As-Is and Emerging Driverless Cars); Medical Technology; Traditional IT Infrastructure vs WFH/WFA IT Infrastructure; Ubiquitous IoT / IoE
- Technical Overview: Preventing Counterfeit Components within your Manufacturing Supply Chain
- Understanding Your Supply Chain Dependencies: How Cyber Attacks Directed Against Logistics and Fuel Suppliers Can Massively Disrupt your Operations:
 - Example #1: Maersk
 - Example #2: FedEx
 - Example #3: Colonial Pipeline (Deep Dive on What Happened)
- Conclusion/Questions

Supply Chain: Resiliency, Security, Agility & Sustainability

Official website of the United States Government. www.csrc.nist.gov

NIST Information Technology Laboratory
COMPUTER SECURITY RESOURCE CENTER

Search CSRC CSRC MENU

PUBLICATIONS

SP 800-161 Rev. 1

Cybersecurity Supply Chain Risk Management Practices for Systems and Organizations

Date Published: May 2022
Planning Note (5/5/2022)

The guidance from Appendix F, "Response to Executive Order 14028's Call to Publish Guidelines for Enhancing Software Supply Chain Security," is available at NIST's dedicated [EO 14028 website](https://www.csrc.nist.gov/2022/05/05/EO-14028-Software-Security-in-Supply-Chains).

Author(s)
Jon Boyens (NIST), Angela Smith (NIST), Nadya Barzol (Boston Consulting Group), Kris Winkler (Boston Consulting Group), Alex Holbrook (Boston Consulting Group), Matthew Fallon (Boston Consulting Group)

Abstract
Organizations are concerned about the risks associated with products and services that may potentially contain malicious functionality, are counterfeit, or are vulnerable due to poor manufacturing and development practices within the supply chain. These risks are associated with an enterprise's decreased visibility into and understanding of how the technology they acquire is developed, integrated, and deployed or the processes, procedures, standards, and practices used to ensure the security, resiliency, reliability, safety, integrity, and quality of the products and services.

This publication provides guidance to organizations on identifying, assessing, and mitigating cybersecurity risks throughout the supply chain at all levels of their organizations. The publication integrates cybersecurity supply chain risk management (C-SCRM) into risk management activities by applying a multilevel, C-SCRM-specific approach, including guidance on the development of C-SCRM strategy implementation plans, C-SCRM policies, C-SCRM plans, and risk assessments for products and services.

Keywords
acquire; C-SCRM; cybersecurity supply chain; cybersecurity supply chain risk management; information and communication technology; risk management; supplier; supply chain; supply chain risk assessment; supply chain assurance; supply chain risk; supply chain security

DOCUMENTATION

Publication:
[SP 800-161 Rev. 1 \(PDF\)](#)
[Local Download](#)

Supplemental Material:
[EO 14028: Software Security in Supply Chains \(web\)](#)
[NIST's Cyber Supply Chain Risk Management Program \(other\)](#)
[NIST news article \(web\)](#)

Document History:
[02/04/20: SP 800-161 Rev. 1 \(Draft\)](#)
[04/29/21: SP 800-161 Rev. 1 \(Draft\)](#)
[10/29/21: SP 800-161 Rev. 1 \(Draft\)](#)
[05/05/22: SP 800-161 Rev. 1 \(Final\)](#)

TOPICS

Security and Privacy
[acquisition: cybersecurity supply chain risk management](#)

Laws and Regulations
[Executive Order 14028](#)

Official website of the United States Government. www.csrc.nist.gov

NIST Information Technology Laboratory
COMPUTER SECURITY RESOURCE CENTER

Search CSRC CSRC MENU

PROJECTS **CYBERSECURITY SUPPLY CHAIN RISK MANAGEMENT**

Cybersecurity Supply Chain Risk Management C-SCRM

Publications

The following NIST-authored publications are directly related to this project.

Series & Number	Title	Status	Released
SP 800-161 Rev. 1	Cybersecurity Supply Chain Risk Management Practices for Systems and Organizations	Final	05/05/2022
NISTIR 8276	Key Practices in Cyber Supply Chain Risk Management: Observations from Industry	Final	02/11/2021
NISTIR 8272	Impact Analysis Tool for Interdependent Cyber Supply Chain Risks	Withdrawn	08/25/2020
NISTIR 8179	Criticality Analysis Process Model: Prioritizing Systems and Components	Final	04/09/2018
ITL Bulletin	Increasing Visibility and Control of Your ICT Supply Chains	Final	06/15/2015
White Paper	Final Report: Leveraging the Cyber Risk Portal as a Teaching & Education Tool	Final	06/10/2015
NISTIR 8041	Proceedings of the Cybersecurity for Direct Digital Manufacturing (DDM) Symposium	Final	04/10/2015
SP 800-161	Supply Chain Risk Management Practices for Federal Information Systems and Organizations	Withdrawn	04/08/2015
White Paper	Summary of the Workshop on Information and Communication Technologies Supply Chain Risk Management: National Institute of Standards and Technology, October 13-16, 2011	Final	07/10/2013
White Paper	Proof of Concept for an ICT SCRM Enterprise Assessment Package	Final	12/01/2012
ITL Bulletin	Practices for Managing Supply Chain Risks to Protect Federal Information Systems	Final	11/27/2012
NISTIR 7622	Notional Supply Chain Risk Management Practices for Federal Information Systems	Final	10/16/2012
White Paper	The ICT SCRM Community Framework Development Project: Final Report	Final	12/01/2011
White Paper	Assessing SCRM Capabilities and Perspectives of the IT Vendor Community: Toward a Cyber-Supply Chain Code of Practice	Final	04/01/2011

PROJECT LINKS

Overview
News & Updates
Events

Publications

ADDITIONAL PAGES

Federal C-SCRM Forum
Federal C-SCRM Forum Participation & Email Listserve Information

Key Resources and Activities
Key Practices in Cyber SCRM
National Initiative for Improving Cybersecurity in Supply Chains (NIICS)
NIST-Sponsored Research
Software and Supply Chain Assurance Forum
References

CONTACTS

Supply Chain General Inquiries
scrm-nist@nist.gov

Jon Boyens - Project Lead
boyens@nist.gov
301-975-5549

Angela Smith - Technical Lead
angela.smith@nist.gov

Jeff Brewer
jeff.brewer@nist.gov

sw.assurance Google Group
sw.assurance@list.nist.gov

GROUP
[Security Engineering and Risk Management](#)

BRIEFING ROOM

Executive Order on America's Supply Chains

FEBRUARY 24, 2021 • PRESIDENTIAL ACTIONS

By the authority vested in me as President by the Constitution and the laws of the United States of America, it is hereby ordered as follows:

Section 1. Policy. The United States needs resilient, diverse, and secure supply chains to ensure our economic prosperity and national security. Pandemics and other biological threats, cyber-attacks, climate shocks and extreme weather events, terrorist attacks, geopolitical and economic competition, and other conditions can reduce critical manufacturing capacity and the availability and integrity of critical goods, products, and services. Resilient American supply chains will revitalize and rebuild domestic manufacturing capacity, maintain America's competitive edge in research and development, and create well-paying jobs. They will also support small businesses, promote prosperity, advance the fight against climate change, and encourage economic growth in communities of color and economically distressed areas.

More resilient supply chains are secure and diverse – facilitating greater domestic production, a range of supply, built-in redundancies, adequate stockpiles, safe and secure digital networks, and a world-class American manufacturing base and workforce. Moreover, close cooperation on resilient supply chains with allies and partners who share our values will foster collective economic and national security and strengthen the capacity to respond to international disasters and emergencies.

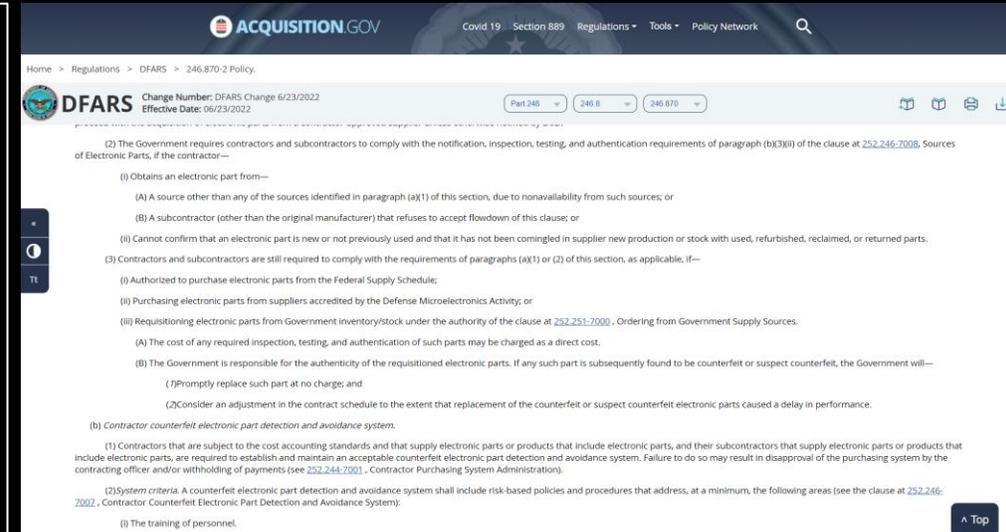
Therefore, it is the policy of my Administration to strengthen the resilience of America's supply chains.

Sources: <https://www.whitehouse.gov/briefing-room/presidential-actions/2021/02/24/executive-order-on-americas-supply-chains/>
<https://csrc.nist.gov/Projects/cyber-supply-chain-risk-management/publications>

Developing & Maturing Your Supply Chain Security Program

A strong product supply chain supplier base (including ODMs, OEMs, component manufacturers, BIOS and software providers) is critical to your success.

- Develop a process for qualifying your core suppliers which includes formally evaluating them on a recurring cadence that you define
- Develop a process to thoroughly assess new suppliers
- Develop plans to adjust supply chains to minimize impact, to be able to work with your suppliers to rapidly identify and address issues
- Develop a strategy and process to replace suppliers if issues remain unresolved



The screenshot displays the ACQUISITION.GOV website interface. The header includes the logo and navigation links for 'Covid 19', 'Section 889', 'Regulations', 'Tools', and 'Policy Network'. The main content area is titled 'DFARS' and shows a 'Change Number: DFARS Change 6/23/2022' and 'Effective Date: 06/23/2022'. The page content lists various regulatory requirements, including:

- (2) The Government requires contractors and subcontractors to comply with the notification, inspection, testing, and authentication requirements of paragraph (b)(3)(ii) of the clause at 252.246.7008. Sources of Electronic Parts, if the contractor—
 - (i) Obtains an electronic part from—
 - (A) A source other than any of the sources identified in paragraph (a)(1) of this section, due to nonavailability from such sources; or
 - (B) A subcontractor (other than the original manufacturer) that refuses to accept flowdown of this clause; or
 - (ii) Cannot confirm that an electronic part is new or not previously used and that it has not been commingled in supplier new production or stock with used, refurbished, reclaimed, or returned parts.
- (3) Contractors and subcontractors are still required to comply with the requirements of paragraphs (a)(1) or (2) of this section, as applicable, if—
 - (i) Authorized to purchase electronic parts from the Federal Supply Schedule;
 - (ii) Purchasing electronic parts from suppliers accredited by the Defense Microelectronics Activity; or
 - (iii) Requisitioning electronic parts from Government inventory/stock under the authority of the clause at 252.251.7000, Ordering from Government Supply Sources.
 - (A) The cost of any required inspection, testing, and authentication of such parts may be charged as a direct cost.
 - (B) The Government is responsible for the authenticity of the requisitioned electronic parts. If any such part is subsequently found to be counterfeit or suspect counterfeit, the Government will—
 - (1) Promptly replace such part at no charge; and
 - (2) Consider an adjustment in the contract schedule to the extent that replacement of the counterfeit or suspect counterfeit electronic parts caused a delay in performance.
- (b) Contractor counterfeit electronic part detection and avoidance system.
 - (1) Contractors that are subject to the cost accounting standards and that supply electronic parts or products that include electronic parts, and their subcontractors that supply electronic parts or products that include electronic parts, are required to establish and maintain an acceptable counterfeit electronic part detection and avoidance system. Failure to do so may result in disapproval of the purchasing system by the contracting officer and/or withholding of payments (see 252.244.7001, Contractor Purchasing System Administration).
 - (2) System criteria. A counterfeit electronic part detection and avoidance system shall include risk-based policies and procedures that address, at a minimum, the following areas (see the clause at 252.246.7007, Contractor Counterfeit Electronic Part Detection and Avoidance System):
 - (i) The training of personnel.

Developing & Maturing Your Supply Chain Security Program (Continued)

Manage your supply chain risk through a documented and auditable supply chain security program. Focus on your suppliers of intelligent components, ODMs, OEMs, and repair service providers that could impact your downstream customers' security.

- Proactively and continually reviews your sourcing requirements to ensure that you keep up with - and stay ahead of - trends and vulnerabilities as they arise in the technology marketplace.
- Set supplier security expectations. Have frank discussions that the increasingly complex nature of the modern global supply chain is optimized for cost reduction and speed of delivery. This creates an opportunity for malevolent actors to conduct sophisticated attacks. For example, manufacturing sabotage, counterfeit components and sub-components, transit fraud, and theft are areas that should be of great concern for you and your suppliers.

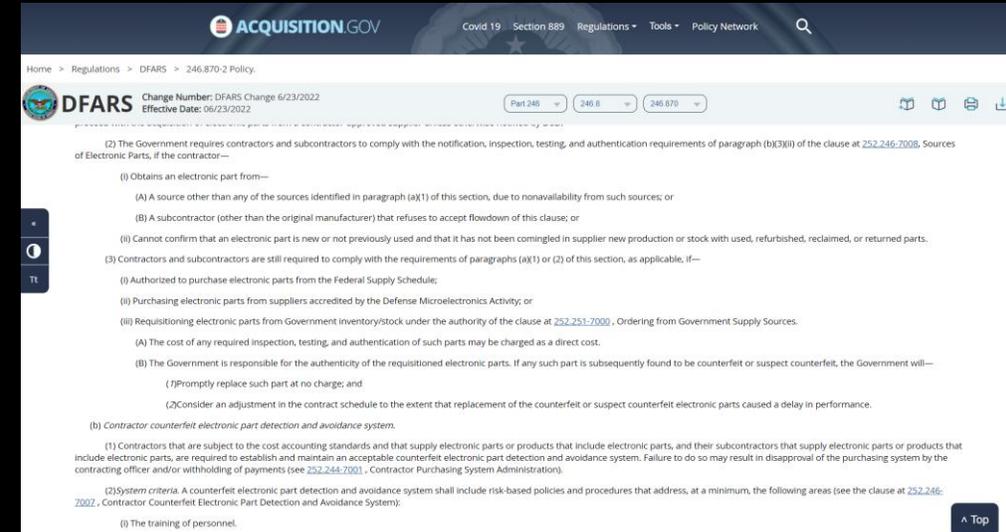
The screenshot displays the ACQUISITION.GOV website, specifically the DFARS (Defense Federal Acquisition Regulation Supplement) section. The page title is "DFARS Change Number: DFARS Change 6/23/2022" with an effective date of 06/23/2022. The page content includes several paragraphs detailing requirements for electronic parts, such as notification, inspection, testing, and authentication. Key sections include:

- (2) The Government requires contractors and subcontractors to comply with the notification, inspection, testing, and authentication requirements of paragraph (b)(3)(ii) of the clause at 252.246.7008. Sources of Electronic Parts, if the contractor—
 - (i) Obtains an electronic part from—
 - (A) A source other than any of the sources identified in paragraph (a)(1) of this section, due to nonavailability from such sources; or
 - (B) A subcontractor (other than the original manufacturer) that refuses to accept flowdown of this clause; or
 - (ii) Cannot confirm that an electronic part is new or not previously used and that it has not been commingled in supplier new production or stock with used, refurbished, reclaimed, or returned parts.
- (3) Contractors and subcontractors are still required to comply with the requirements of paragraphs (a)(1) or (2) of this section, as applicable, if—
 - (i) Authorized to purchase electronic parts from the Federal Supply Schedule;
 - (ii) Purchasing electronic parts from suppliers accredited by the Defense Microelectronics Activity; or
 - (iii) Requisitioning electronic parts from Government inventory/stock under the authority of the clause at 252.251.7000, Ordering from Government Supply Sources.
 - (A) The cost of any required inspection, testing, and authentication of such parts may be charged as a direct cost.
 - (B) The Government is responsible for the authenticity of the requisitioned electronic parts. If any such part is subsequently found to be counterfeit or suspect counterfeit, the Government will—
 - (1) Promptly replace such part at no charge; and
 - (2) Consider an adjustment in the contract schedule to the extent that replacement of the counterfeit or suspect counterfeit electronic parts caused a delay in performance.
 - (b) Contractor counterfeit electronic part detection and avoidance system.
 - (1) Contractors that are subject to the cost accounting standards and that supply electronic parts or products that include electronic parts, and their subcontractors that supply electronic parts or products that include electronic parts, are required to establish and maintain an acceptable counterfeit electronic part detection and avoidance system. Failure to do so may result in disapproval of the purchasing system by the contracting officer and/or withholding of payments (see 252.244.7001, Contractor Purchasing System Administration).
 - (2) System criteria. A counterfeit electronic part detection and avoidance system shall include risk-based policies and procedures that address, at a minimum, the following areas (see the clause at 252.246.7007, Contractor Counterfeit Electronic Part Detection and Avoidance System):
 - (i) The training of personnel.

Developing & Maturing Your Supply Chain Security Program (Continued)

Work diligently to prevent counterfeit components from contaminating your Supply Chain.

- Trace serial numbers or similar identifiers that are stamped or embedded during downstream manufacturing.
- For software components, work closely with your software vendors to ensure that only accurate, non-counterfeit software is ever installed on your systems.
- Once loaded, software vendors should provide methods to ensure that installed software is correct and has not been counterfeited.

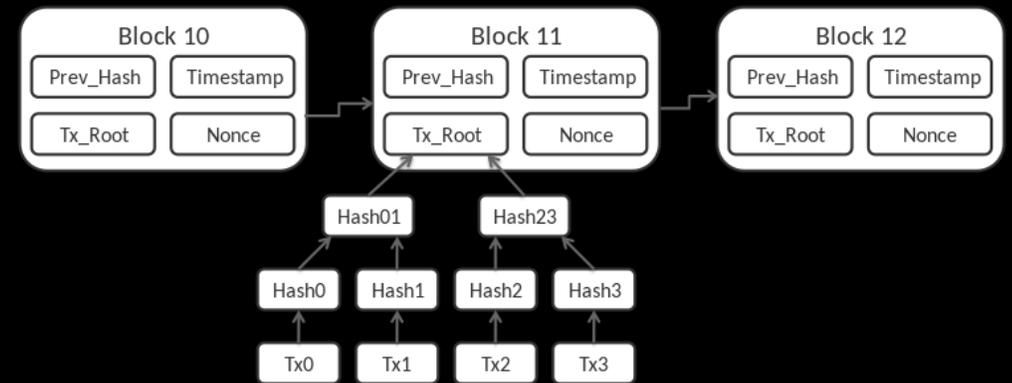


The screenshot displays the ACQUISITION.GOV website interface. The header includes the site name and navigation links for Covid 19, Section 889, Regulations, Tools, and Policy Network. The main content area is titled 'DFARS' and shows a 'Change Number: DFARS Change 6/23/2022' and 'Effective Date: 06/23/2022'. The page content includes several paragraphs of text detailing requirements for electronic parts, such as obtaining parts from specific sources, ensuring authenticity, and maintaining counterfeit detection systems. A 'Top' button is visible in the bottom right corner.

Emerging Topic: Using Blockchain Security in your Supply Chain

Blockchain-based technologies can simplify supply chain management by making everything more transparent. This can occur when blockchain is used to create a single source of information about products in a supply chain via a global ledger. To do so, each component has to have its own entry on the blockchain, which gets tracked over time.

- Authorized companies can update the status of each component in real-time.
- Highly Qualified Results: Once you receive your manufactured device, you can trace every component back to its manufacturer.

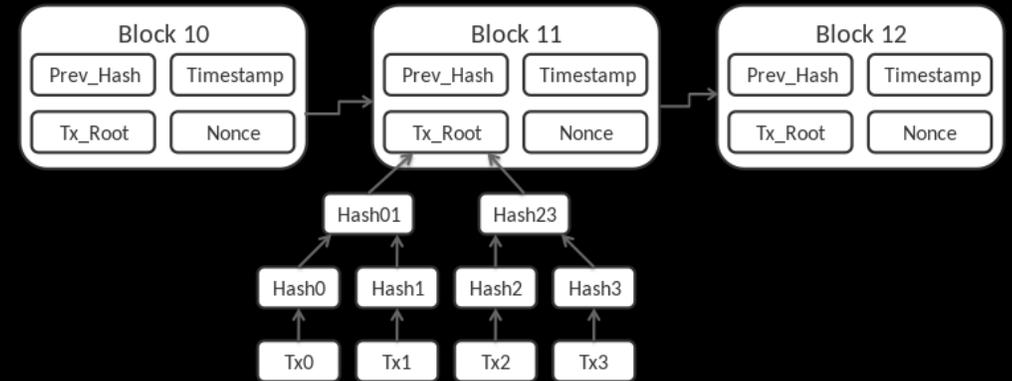


Emerging Topic: Using Blockchain Security in your Supply Chain

Theoretically, you could potentially trace the supply chain all the way back to the mines where the raw materials originate from.

Companies can use blockchain within their supply chain as a single source of truth to manage and monitor risks and to track delivery status of orders.

Likewise, companies can also manage and pay for supply chain components after each security test is completed.



Leveraging the Power of SBOM

Software Bill of Materials (SBOM)

CISA definition:
a “nested inventory” (a list of ingredients) that make up software components



The screenshot shows the CISA SBOM website at cisa.gov/sbom. The page features the CISA logo and navigation links for Cybersecurity, Infrastructure Security, Emergency Communications, National Risk Management, About CISA, and Media. The main content area is titled "SOFTWARE BILL OF MATERIALS" and includes a definition of SBOM, a list of related resources, and information about the VEX process.

[Cybersecurity](#) > [Software Bill of Materials](#)

Cybersecurity

- [Cybersecurity Training & Exercises](#)
- [Cybersecurity Summit 2020](#)
- [Cyber QSMO Marketplace](#)
- [Combating Cyber Crime](#)
- [Securing Federal Networks](#)
- [Protecting Critical Infrastructure](#)

SOFTWARE BILL OF MATERIALS

A “software bill of materials” (SBOM) has emerged as a key building block in software security and software supply chain risk management. A SBOM is a nested inventory, a list of ingredients that make up software components. The SBOM work has advanced since 2018 as a collaborative community effort, driven by [National Telecommunications and Information Administration’s \(NTIA\) multistakeholder process](#).

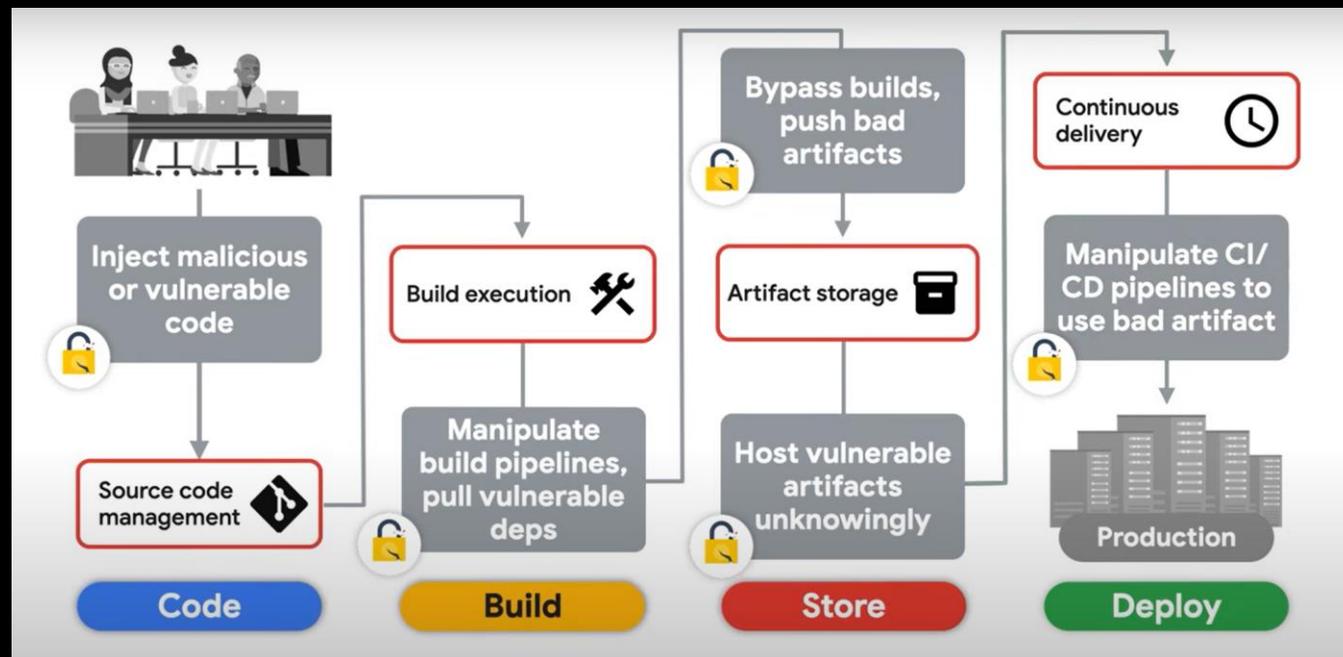
CISA will advance the SBOM work by facilitating community engagement, development, and progress, with a focus on scaling and operationalization, as well as tools, new technologies, and new use cases. This website will also be a nexus for the broader set of SBOM resources across the digital ecosystem and around the world.

An SBOM-related concept is the [Vulnerability Exploitability eXchange \(VEX\)](#). A VEX document is an attestation, a form of a security advisory that indicates whether a product or products are affected by a known vulnerability or vulnerabilities. For more information on how to receive updates or join in on the efforts around VEX, please contact SBOM@cisa.dhs.gov

Understanding the Google SLSA Model

The Google approach, known as **Supply Chain Levels for Software Artifacts (SLSA)**, pronounced “salsa”, is an end-to-end framework for ensuring the integrity of software artifacts throughout the software supply chain.

- It is inspired by Google’s internal “Binary Authorization for Borg” which has been in use for the past 8+ years and is mandatory for all of Google's production workloads.
- The goal of SLSA is to improve the state of the industry, particularly open source, to defend against the most pressing integrity threats.
- **With SLSA, consumers can make informed choices about the security posture of the software they consume. In short, SLSA helps to protect against common supply chain attacks.**



Technical Supply Chain Security Concerns: Real-World Examples

- **Automotive Software**

- As-Is
- Emerging Driverless Cars
- Example: TPISR (3rd Party Information Security Requirements) from the Auto Industry Action Group (AIAG)

- **Medical Technology**

- On-Premise (Hospital Equipment)
- Patient Embedded

- **Traditional IT Infrastructure vs WFH/WFA IT Infrastructure**

- Similarities
- Differences

- **Ubiquitous IoT and IoE**



Preventing Counterfeit Components within your Manufacturing Supply Chain



WHITE PAPER

Computing System Manufacturing
Supply Chain Security



The Next Security Frontier: Taking the Mystery Out of the Supply Chain

Understanding the Strategic Importance of Transparency in the Computing Ecosystem

Authors Summary

Michael Mattioli

Goldman Sachs & Co., Principal Engineer,
Hardware Engineering

Tom Garrison

Intel Corporation, Vice President &
General Manager, Security Strategy and
Initiatives, Client Computing Group

Baiju Patel, PhD

Intel Corporation, Intel Fellow – Security,
Client Computing Group

By the time a Personal Computer (PC) or a server (referred to as computing system in this document) is delivered to its intended customer, the sum of its parts has traveled through a highly complex supply chain. This supply chain includes diverse component suppliers, subsystem manufacturers, integrators, and original equipment manufacturers (referred to as suppliers in this document). The final product may go through several warehouses and may be transported via several shipping companies before it makes it to IT/end customer.

Considering ever-increasing threats to supply chain, customers have a growing need to know that the final product they received is indeed the product they ordered. Unintentional mistakes/errors, poor handling, or intentional fraud are key risks to the customer not receiving the system they ordered. Additional risks may come from malicious actors, including nation states and well-funded criminal organizations, who are motivated to tamper with systems in the supply chain. The consequences of these risks could include financial or reputational loss to the customer.

While many customers today treat a PC or Computing System as a "Black Box" and trust the supplier and transport, a growing portion of customers – such as Financial or Government Institutions – have additional procurement requirements. They are actively taking steps to ensure that the computing system, as delivered, meets their risk profile and can fulfill their compliance, security, and performance requirements.

Typically, these customers specify their requirements as part of their Request for Quotation (RFQ) process. The systems delivered to them are often evaluated by an in-house team or an external partner to ensure that the systems meet the requirements specified in the RFQ. However, it is only practical to evaluate a small subset of systems and results may not be available right away. This can either delay the deployment of systems or increase the risk by deploying a large number of systems before receiving all the results.

Table of Contents

Summary	1
Key Supply Chain Risks to Security	2
Impact of Transparency	3
Trust Requires Industry-Wide Participation	4
Technology choices	5
Ledger or Database	5
Self-reporting	5
Governance	6
Recommendation	6

Preventing Counterfeit Components within your Manufacturing Supply Chain

Goal: Verify genuine device hardware & software configs upon receipt of manufactured devices and/or platforms

- Enables component-level traceability
- Mitigates risk of counterfeit electronic parts
- Facilitates compliance

Provide executive staff, auditors, partners, and/or customers with detailed reports on:

- Downstream Manufacturers
- Part Numbers
- Batch Numbers
- Distributors

Auto Verify Tools: Used by premier suppliers to identify system changes from the time of manufacturing to the time of first boot

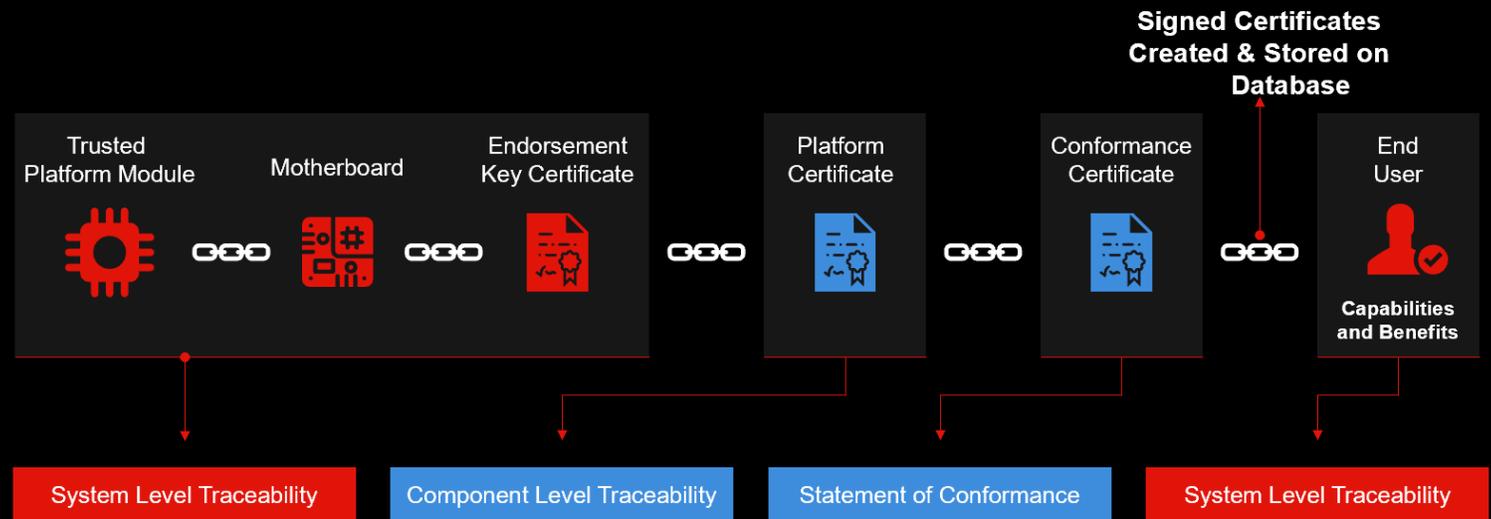
Preventing Counterfeit Components within your Manufacturing Supply Chain (Continued)

System Level Traceability: Signed platform certificates linked to discrete TPM on motherboard

Component Level Traceability: "As Built" report signed by manufacturer

Statement of Conformance: Attests to authenticity of system, signed by manufacturer

System Level Traceability: Customer access to signed files verifying integrity



How Cyber Attacks Directed Against Logistics & Fuel Suppliers Can Massively Disrupt Your Operations

- **Maersk Integrated Container Logistics & Supply Chain Services:**

- 2017: NotPetya Cyber Attack

- **FedEx Transport Company**

- 2017: NotPetya Cyber Attack

- **Colonial Pipeline**

- 2021: Ransomware (“Darkside” Content Delivery Network [CDN]) Cyber Attack



Summary & Questions

Increasingly, large enterprise customers are requiring Original Design Manufacturers (ODMs) and/or Original Equipment Manufacturers (OEM) to show demonstrable proof that they have a secure supply chain. These manufacturers must prove, through controlled, documented, and audited means, that their supply chain ecosystem is secure throughout the product development lifecycle (pre-manufacturing through product end-of-life.)

This legitimate concern is based on the growing threat posed by second hand or counterfeit computing device components.

Disruptions in supply chains and the possible introduction of counterfeit components can increase risks to the proper functioning and overall reliability of electronic devices. Even worse, such contaminated platforms may include malware that could potentially lead to data theft or other types of system compromise.

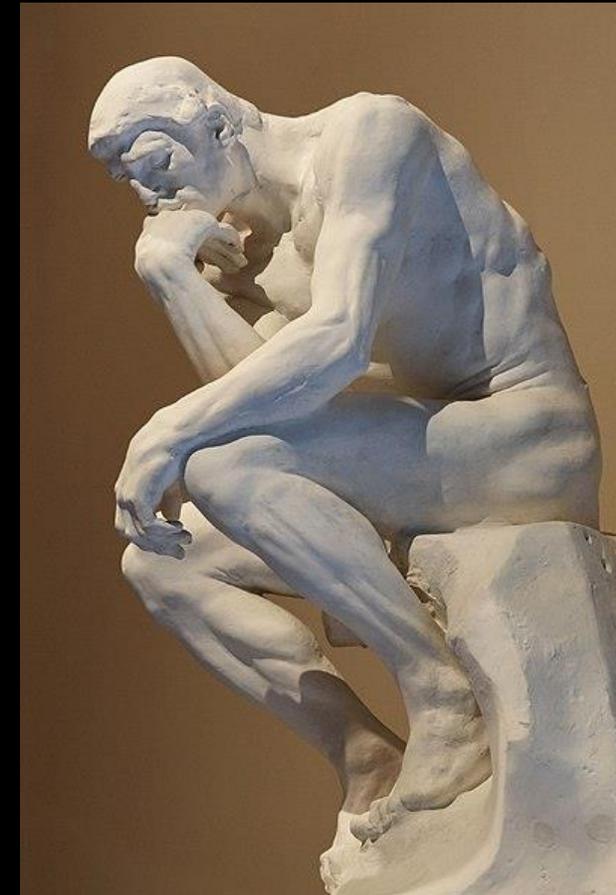
To prevent this, organizations should only partner with technology vendors that provide verifiable proof that their products are free of second hand or counterfeit components.

To do so, a manufacturer should be able to trace serial numbers or similar identifiers that are stamped or embedded on hardware during downstream manufacturing. For software components, these manufacturers should work with their software vendors to ensure that only accurate, non-counterfeit software is ever installed on their products.

Kevin McPeak CISSP ITILv3

 @kevin_mcpeak

 [linkedin.com/in/kevinmcpeak](https://www.linkedin.com/in/kevinmcpeak)



Back-Up Slides:

**Technical Overview of the
Cyber-Attack on the Colonial
Pipeline**

Kevin McPeak CISSP ITILv3

 @kevin_mcpeak

 [linkedin.com/in/kevinmcpeak](https://www.linkedin.com/in/kevinmcpeak)



ISSA
Information Systems Security Association

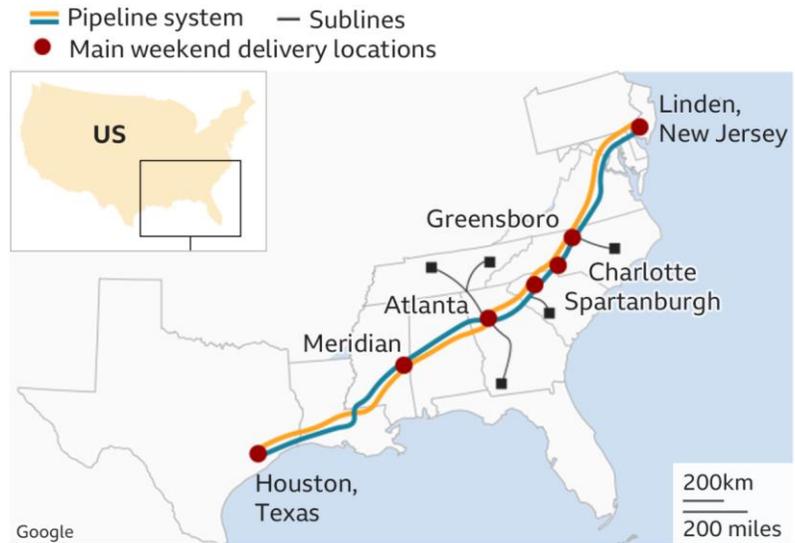
**Central
Maryland
Chapter**



Colonial Pipeline:

A Ransomware Attack that Led to Massive, Cascading, International Supply Chain Disruptions

Colonial Pipeline system map



Colonial Pipeline Cyber Attack

The Colonial Pipeline is:

- the largest pipeline system for refined oil products in the U.S.
- 5,500 miles (8,850 km) long
- capable of carrying 3 million barrels of fuel per day between Texas and New York.
- operated by Colonial Pipeline Company, which is headquartered in Alpharetta, GA



A social media profile card for Colonial Pipeline. The top section features three images: a woman in a yellow hard hat and sunglasses, a man in a yellow hard hat and safety vest, and a man in a dark shirt and glasses. Below the images is the Colonial Pipeline logo, a stylized 'CP' in a circle. To the right of the logo is a 'Follow' button. Below the logo, the text reads 'Colonial Pipeline' in bold, followed by '@Colpipe'. Underneath that is the description 'News and information about Colonial Pipeline Company'. At the bottom, it shows the location 'Atlanta, Ga.', the website 'colpipe.com', and the date 'Joined March 2009'.

Colonial Pipeline
@Colpipe

News and information about Colonial Pipeline Company

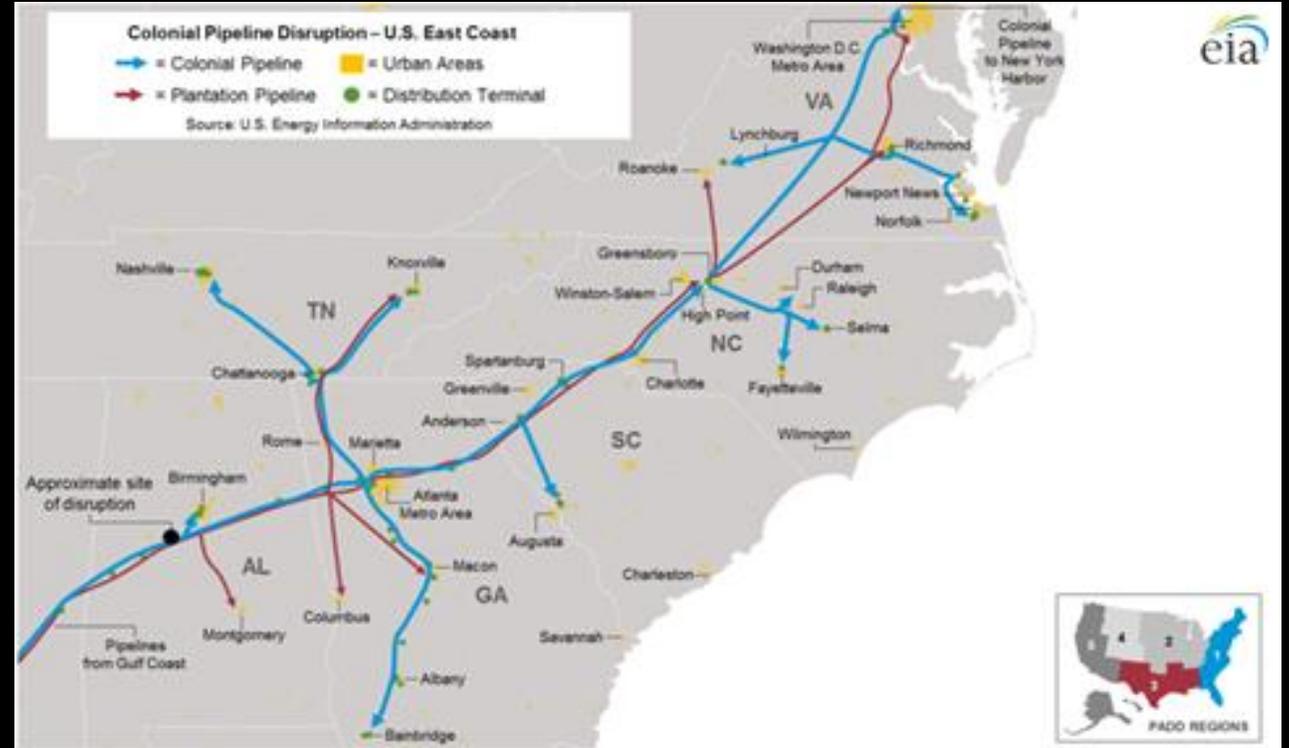
Atlanta, Ga. [colpipe.com](https://www.colpipe.com) Joined March 2009

In the wake of September 11, Colonial Pipeline increased security at each of its facilities and created a comprehensive security plan. **This was later recognized by the Federal Government as a model for the pipeline industry.**

Colonial Pipeline Cyber Attack

Colonial Pipeline:

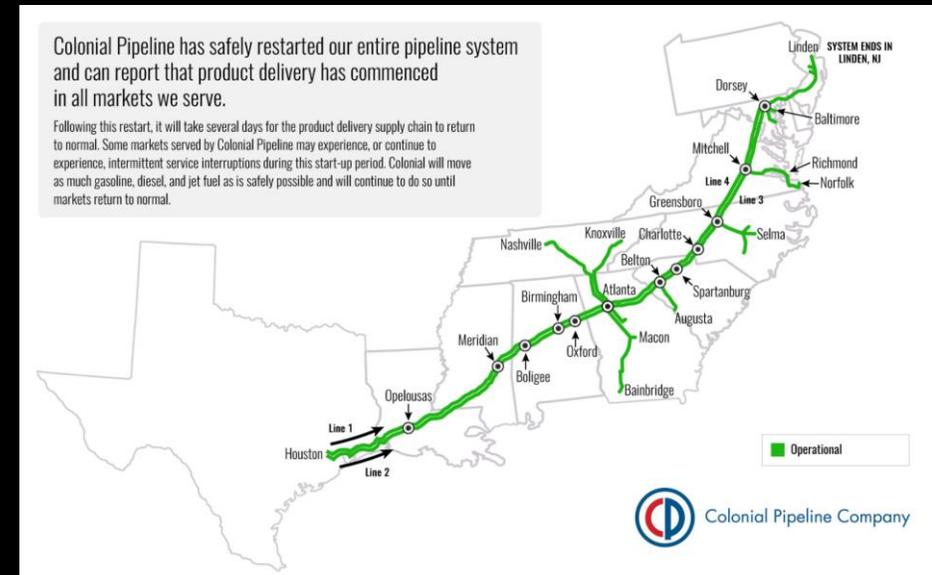
- **Founded in 1961 and construction of the pipeline began in 1962.**
 - **Consists of more than 5,500 mi (8,900 km) of pipeline, originating at Houston & terminating at the Port of NY & NJ.**
 - **The pipeline travels through the coastal states of TX, LA, MS, AL, GA, SC, NC, VA, MD, DE, PA, & NJ.**
 - **Branches from the main pipeline also reach TN.**
-
- **The pipeline delivers a daily average of 100×10^6 (100,000,000) US gallons (3.8×10^8 L) of gasoline, home heating oil, aviation fuel & other refined petroleum products to communities & businesses throughout the South and Eastern United States.**



Colonial Pipeline Cyber Attack

Colonial Pipeline:

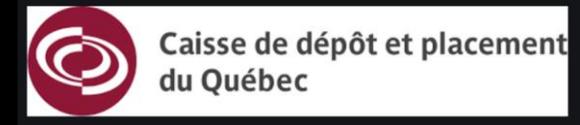
- The main lines are 40 inches & 36 inches in (inner) diameter, with one primarily devoted to gasoline and the other carrying distillate products such as jet fuel, diesel fuel, and home heating oil.
 - The pipeline connects directly to major airports along the system.
 - 15 associated tank farms store more than 1.2×10^9 US gallons of fuel and provide a 45-day supply for local communities.
 - Products move through the main lines at a rate of about 3 to 5 miles per hour.
-
- It generally takes from 14 to 24 days for a batch to get from Houston to the New York harbor, with 18.5 days the average time.



Colonial Pipeline Cyber Attack

Colonial Pipeline Ownership:

- Koch Industries (a.k.a. Koch Capital Investments Company LLC, 28.09% stake ownership)
- South Korea's National Pension Service and Kohlberg Kravis Roberts (a.k.a. Keats Pipeline Investors LP, 23.44% stake ownership)
- Caisse de dépôt et placement du Québec (16.55% stake ownership via CDPQ Colonial Partners LP, acquired in 2011)
- Royal Dutch Shell (a.k.a. Shell Pipeline Company LP, 16.12% stake ownership)
- IFM Investors (a.k.a. IFM (US) Colonial Pipeline 2 LLC, 15.80% stake ownership, acquired in 2007)



Colonial Pipeline Cyber Attack

Colonial Pipeline Innovations:

- 1978 - Colonial Pipeline became the first company to equip gasoline storage tanks with geodesic domes.
- 1985 - Colonial Pipeline began use of caliper and magnetic pigs to detect anomalies in the lines.
- 1994 - following a historic flood that ruptured a number of pipelines at the San Jacinto River near Houston, Colonial Pipeline directionally drilled 30 feet beneath the river and floodplain to install two new 3,100-foot permanent pipelines.



Colonial Pipeline Cyber Attack

Colonial Pipeline 2021: May 7 Malware Attack

- The attack focused on Colonial Pipeline's payment system – therefore, the pipeline was proactively shut down on May 9.
- Approximately 12,000 gas stations were directly affected by the shutdown.
- Operations were restored on May 13.
- The shutdown led to temporary fuel shortages along the East Coast.

- The attack on the Colonial Pipeline has been attributed to “**DarkSide**,” a relatively new (at that time) ransomware family that emerged on the crimeware market in November 2020.

Colonial Pipeline attack: Everything you need to know

Updated: DarkSide has claimed responsibility for the catastrophic ransomware outbreak.

By Charlie Osborne for Zero Day | May 13, 2021 -- 07:17 GMT (00:17 PDT) | Topic: Security



The real-world consequences of a successful cyberattack have been clearly highlighted this week with the closure of one of the US' largest pipelines due to ransomware.

Here's everything we know so far.

On Friday, May 7, Colonial Pipeline said that a cyberattack forced the company to proactively close down operations and freeze IT systems after becoming the victim of a cyberattack.

This measure "temporarily halted all pipeline operations" and cybersecurity firm FireEye, which operates the Mandiant cyberforensics team, was reportedly pulled in to assist.

ZDNET RECOMMENDS

Best VPN services

Best security keys

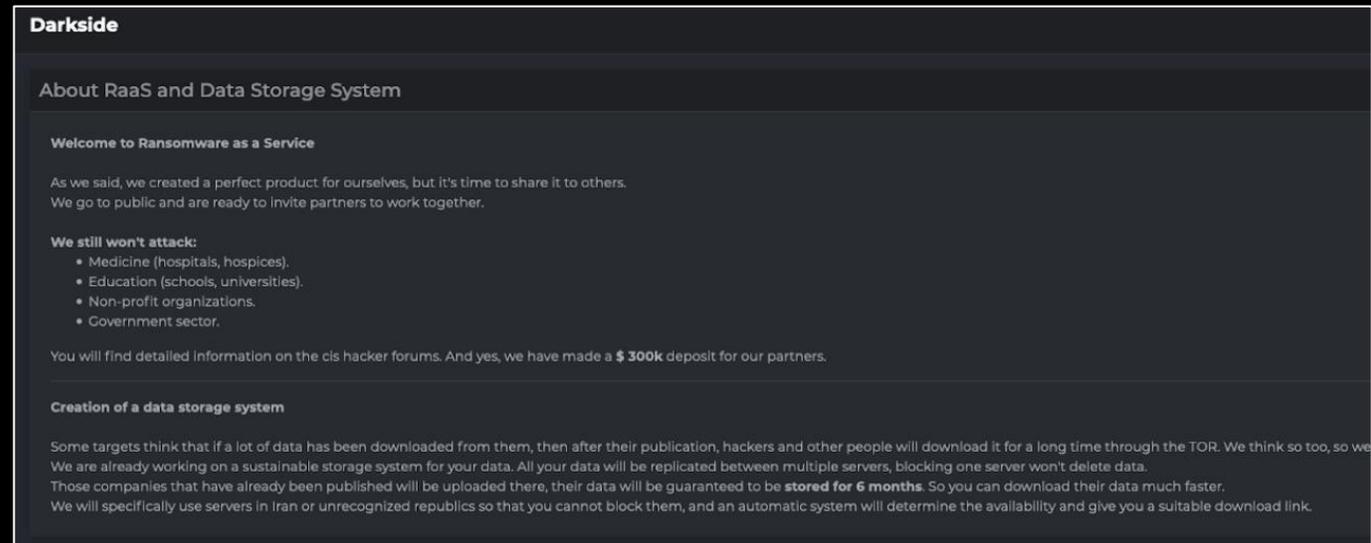
Best antivirus software

The fastest VPNs

Colonial Pipeline Cyber Attack

DarkSide:

- DarkSide launched as a RaaS (Ransomware-as-a-Service)
- Stated goal of only targeting 'large corporations'
- Primarily focused on recruiting Russian (CIS) affiliates
- Very skeptical of partnerships or interactions outside of that region
- From the onset, DarkSide was focused on choosing the 'right' targets and identifying their most valuable data. This speaks to their efficiency and discernment when choosing where to focus their efforts.
- DarkSide claims to not attack medical, educational, non-profit, or government sectors.



Colonial Pipeline Cyber Attack

DarkSide:

- At the time of launch, the features offered by DarkSide were fairly standard.
- They emphasized their speed of encryption & a wealth of options for dealing with anything that may inhibit the encryption process (i.e., security software).
- They also advertised a Linux variant with comparable features.
- Following in the footsteps of recently successful ransomware families like Maze and Cl0p, DarkSide established a victim data leaks blog as further leverage to encourage ransom payouts.

Who are we looking for?

A limited number of stable and adequate partners who understand why you need to upload data, what backups are and how to delete them, Russian-speaking, with average payouts of **400k**.

Who are we NOT looking for?

- English speaking personalities.
- Doubtful personalities, employees of the secret service and analysts of information security companies.
- Those who install Dedicated servers and engage in activities different from the supply of networks.
- Any topics and suggestions different from this post.
- Those who want to learn pentesting and earn millions.
- Those who like to bet 100kk ransom for 3.5 servers.

About software?

We are ready to provide partners with:

- **Windows** [full ASM, salsa20 + rsa 1024, i / o, own implementation of salsa and rsa, fast / auto (improved space) / full, token impersonalization for working with balls, slave table, freeing busy files, changing file permissions, arp scanner, process termination, service termination, drag-and-drop and much more].
- **Linux** [C ++, chacha20 + rsa 4096, multithreading (including Hyper-threading, analog of i / o on windows), support for truncated OS assemblies (esxi 5.0+), fast / space, directory configuration and much more].
- **Admin panel** [full ajax, automatic acceptance of Bitcoin, Monero, generation of win / lin builds with indication of all parameters (processes, services, folders, extensions ...), bots reporting and detailed statistics on the company's performance, automatic distribution and withdrawal of funds, sub -accounts, online chat and many others].
- **Leak site** [hidden posts, phased publication of target data and many more functionality].
- **CDN system for data storage** [Receiving quotas, fast data loading, storage 6m from the moment of loading].

DarkSide affiliate recruitment post

The original DarkSide 1.0 Feature set was advertised as follows:

```
Windows [
  full ASM, salsa20 + rsa 1024,
  i / o, own implementation of salsa and rsa,
  fast / auto (improved space) / full,
  token impersonalization for working with balls,
  slave table, freeing busy files,
  changing file permissions,
  arp scanner,
  process termination,
  service termination,
  drag-and-drop and much more].

Linux [
  C ++, chacha20 + rsa 4096,
  multithreading (including Hyper-threading, analog of i / o on windows),
  support for truncated OS assemblies (esxi 5.0+),
  fast / space,
  directory configuration and much more].

Admin panel [
  full ajax,
  automatic acceptance of Bitcoin, Monero,
  generation of win / lin builds with indication of all parameters (
  bots reporting and detailed statistics on the company's performance,
  automatic distribution and withdrawal of funds,
  sub -accounts,
  online chat and many others].

Leak site [
  hidden posts,
  phased publication of target data and many more functionality].

CDN system for data storage [
  Receiving quotas,
  fast data loading,
  storage 6m from the moment of loading].
```

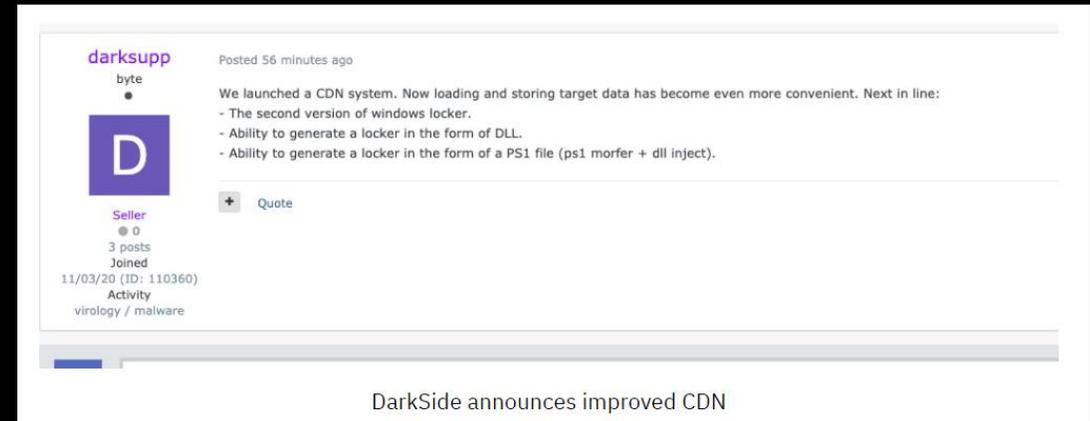
A Well-Organized Affiliate Network:

Hopeful affiliates are subject to DarkSide's rigorous vetting process, which examines the candidate's 'work history,' areas of expertise, and past profits among other things. **To get started, affiliates were required to deposit 20 BTC (at the time, that amounted to around \$300,000 USD).**

Colonial Pipeline Cyber Attack

DarkSide CDN:

- Over the following months, DarkSide continued to improve its services, while also expanding its affiliate network.
- By late November 2020, DarkSide launched a more advanced **Content Delivery Network (CDN)** that allowed their operators to more efficiently store and distribute stolen victim data.
- Many of their high-value targets found themselves listed on the victim blog, including a number of financial, accounting, and legal firms, as well as technology companies.
- Initial access can take many forms depending on the affiliate involved, their needs, and timeline.
- A majority of the campaigns observed were initiated only after the enterprise had been thoroughly scouted via Cobalt Strike beacon infections.
- **After the initial reconnaissance phase, the operators would deploy the DarkSide ransomware wherever it would cause the greatest disruption.**



Colonial Pipeline Cyber Attack

DarkSide 2.0 Technical Capabilities:

By March, DarkSide announced the launch of the new & improved DarkSide 2.0. The new iteration included many improvements for Windows and Linux variants & was no longer subject to a decryption tool that had been developed by Bitdefender. DarkSide 2.0 reportedly encrypts data on disk twice as fast as the original.

Other updated features included:

- Expanded multi-processor support (parallel/simultaneous encryption across volumes)
- EXE and DLL-based payloads
- Updated SALSA20+RSA1024 implementation with “proprietary acceleration”
- New operating modes (Fast / Full / Auto)
- 19 total build settings
- Active account impersonation
- Active Directory support (discovery and traversal)
- New CMD-line parameter support

On the Linux side, DarkSide 2.0 offered the following updates:

- Updated multithreading support
- Updated CHACHA20 + RSA 4096 implementation

2 new operating modes (Fast / Space)

14 Total build settings

Support for all major ESXi versions

NAS support (Synology, OMV)

Along with this expanded feature set, researchers have seen a shift in the deployment of the DarkSide ransomware, from standard packers like VMPProtect and UPX to a custom packer internally referred to as ‘encryptor2.’

Colonial Pipeline Cyber Attack

DarkSide – A Growing Threat:

- With the release of DarkSide 2.0, the group has continued to increase its footprint in the Ransomware landscape.
- Along with their territorial expansion throughout 2021, DarkSide also increased their ‘pressure campaigns’ on victims to include DDoS attacks along with the threat of data leakage.
- DarkSide is able to invoke L3/L7 DDoS attacks if their victims choose to resist ‘cooperation.’
- More recently, DarkSide operators have been attempting to attract more expertise around assessing data and network value, along with seeking others to provide existing access or newer methods of initial access.
- These efforts are meant to make operations more streamlined and increase efficiency.

Next updates:

- Automatic test decrypts. From that moment on, the whole process from cryptographing the target to the withdrawal of funds is automated and does not require the participation of a support.
- DDOS targets (L3, L7) are available, at our expense, we hold for a long time until the target goes online.

Now about the important thing, we have grown enough both in terms of the client base and in relation to other projects (based on the analysis of public information) and are ready to expand our and partner teams in two directions:

- **Pentesting networks.**
We are looking for one person or a team, integrate into the work environment and provide employment. A high percentage, the ability to make networks that cannot be realized alone. New experience and stable income.
- **Supply of networks.**
Working both with us and with partners, before issuing networks, we will provide statistics of partner payments (as agreed). When delivering on our product and paying the ransom, we will guarantee an honest distribution of funds. Dashboard for monitoring the results for your target. We only accept networks where you run our payload.

In the two directions above, you need to write in the LAN with the topic "Penetration Testing" or "Networks" and pass an interview.

New methods and talent areas

Colonial Pipeline Cyber Attack

Lessons Learned:

- The Colonial Pipeline attack is only the latest in a slew of increasingly daring ransomware attacks. DHS Secretary Alejandro Mayorkas stated that ransomware attacks cost victims a combined \$350 million in 2020.
- The absolute best defense against a severe ransomware attack (and the nightmare that follows) is preparation and prevention.
- Technology is a huge part of that, but one must not discount user hygiene and education.
- It is vital to keep end users up to date on what threats are out there and how to spot them.
- Vigilant users, along with robust preventative controls are key.
- Business continuity planning and disaster recovery drills are not fun, but they are critical and necessary to ensure readiness and resilience against these threats.

MITRE ATT&CK

[T1112](#) Modify Registry

[T1012](#) Query Registry

[T1082](#) System Information Discovery

[T1120](#) Peripheral Device Discovery

[T1005](#) Data from Local System

[T1486](#) Data Encrypted for Impact

[T1543.003](#) Create or Modify System Process: Windows Service

[T1490](#) Inhibit System Recovery

[T1553.004](#) Subvert Trust Controls: Install Root Certificate

[T1078](#) Valid Accounts

The screenshot shows a news article from The Wall Street Journal. The headline is "Colonial Pipeline CEO Tells Why He Paid Hackers a \$4.4 Million Ransom". The sub-headline reads "Joseph Blount says he needed to quickly restore service after cyberattack threatened East Coast supply". The article includes a video player showing a man in a white lab coat working on a piece of equipment. The text of the article discusses the ransomware attack on Colonial Pipeline, the CEO's decision to pay the ransom, and the impact on the East Coast supply chain.

The screenshot shows a news article with the headline "Owners of Colonial Pipeline Hit With Class Action Regarding Allegedly Deficient Cybersecurity Following Hack, Showing All Data Breaches Carry Litigation Risk". The article is by Kristin Bryan, Erika Johnson and Sarah Rathke, dated May 20, 2021. It discusses a class action lawsuit filed against the owners of Colonial Pipeline following a ransomware attack. The article mentions that the lawsuit is a cross-post from Consumer Privacy World and that consumers are being notified of the breach. A small image of a person pointing at a screen with a padlock icon is visible in the bottom right corner.